



## Ara Institute of Canterbury Limited

(the Company)

### MEETING OF THE BOARD OF DIRECTORS

**Date:** 25 October 2022

**Time:** 9.30am

**Venue:** Room G202, Ara Boardroom

**Directors:** T Arseneau (Chair), M Taite-Pitama (Deputy Chair), M Bain, J Cartwright, M Geddes, N Lamont, A Leslie and B Thompson.

### OPEN AGENDA

Item	Subject
1.	<b>Karakia</b>
2.	<b>Welcome/Apologies/Notices</b>
3.	<b>Conflicts of interest</b>
4.	<b>Call for and discussion of minor items not on the Agenda</b>
5.	<b>Confirmation of Meeting Minutes (Public) – meeting 27 September 2022</b> 5.1 Approval of Meeting Minutes 5.2 Matters Arising 5.3 Action List
6.	<b>Correspondence [For noting]</b> 6.1 Te Pūkenga Council Resolution to Dissolve ITP Subsidiary Ara Institute of Canterbury Ltd
7.	<b>Discussion Items</b> 7.1 Chief Executive Report a Regional Roundup b Director, Pacific Achievement Report c Director, Māori Achievement Report 7.2 Chair Report
8.	<b>Information Items [For noting]</b> 8.1 Sub-Committee Reports a Campus Redevelopment Committee [20 October 2022] b Academic Committee [15 September 2022] 8.2 Common Seal Report 8.3 Ara Board Work Programme 8.4 Media Report
9.	<b>General Business</b>

## CLOSED AGENDA

PUBLIC EXCLUDED: *It will be moved that the public be excluded from the remainder of the meeting.  
The general subject of the matters to be considered while the public is excluded is:*

Item	Subject	
10.	<b>Confirmation of Meeting Minutes (Public Excluded) - meeting held 27 September 2022</b>  10.1 Approval of Meeting Minutes 10.2 Matters Arising 10.3 Action List	[s9(2) (f), (i), (j)]
11.	<b>For Information [For noting]</b>  11.1 Trustees	[s9(2) (f), (i), (j)]
12.	<b>For Discussion</b>  12.1 Chief Executive Report a EFTS Performance b Financial Performance c Health, Safety and Wellbeing d Performance Dashboard/Placemat e NZBS Progress Report f Secondary Tertiary Initiative Progress Report [OPNZL and Ara] g Wellbeing Survey Results	[s9(2) (f), (i), (j)]
13.	<b>For Decision</b>  13.1 Sub-Committee Reports a Campus Redevelopment Committee [20 October 2022] i) South Canterbury Business Case ii) Timaru Engineering Trades Workshop	[s9(2) (f), (i), (j)]
14.	<b>Handover – Ara Institute of Canterbury Ltd Board of Directors to Te Pūkenga Chair of Council</b>  14.1 RFI and Addendum  14.2 Transition Items a Financial Position 2023 b Regional Master Plan c Emerging Risks d Programme Unification  14.3 Letter of Representation 14.4 Formal Handover Ceremony – 1 November 2022	[s9(2) (f), (i), (j)]
15.	<b>General Business</b>	

This resolution will be made in reliance on s48(1) of the Local Government Official Information and Meetings Act 1987 and the particular interests protected by s9 of the Official Information Act 1982 which would be prejudiced by the holding of the proceedings of the meeting in public. The section of the Official Information Act which applies is shown beside each item to be considered while the public is excluded:

- *Matters involving confidential information about an identifiable person*  
s9(2)(a) – Protect the privacy of natural persons, including that of deceased natural persons
- *Submissions to Parliament and other formal advice*  
s9(2)(f) – Maintain confidential conventions which protect political neutrality, and the confidentiality of communications and advice tendered by officials
- *Commercially sensitive financial data*  
s9(2)(i) – The Crown or any Department or organisation holding the information to carry out, without prejudice or disadvantage, commercial activities
- *Negotiations in progress with other organisations*  
s9(2)(j) – Enable a Minister of the Crown or any Department or organisation holding the information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)

## 2022 Register of Disclosure of Conflicts of Interest

Last updated 9 September 2022

### Ara Board of Directors

<b>Thérèse Arseneau</b> <i>[Chair]</i>	<ul style="list-style-type: none"> <li>• ChristchurchNZ (Chair and Director)</li> <li>• J Ballantyne and Company Ltd (Director)</li> <li>• Elder Family Trust (Trustee)</li> <li>• Open Polytechnic (Board Director)</li> </ul>	<ul style="list-style-type: none"> <li>• Therese Arseneau Consulting Ltd (Director and Shareholder)</li> <li>• Bras D'or Investments Limited (Shareholder)</li> </ul>
<b>Melanie Taite-Pitama</b> <i>[Deputy Chair]</i>	<ul style="list-style-type: none"> <li>• Tuahiwi Education Ltd (Director/Shareholder)</li> <li>• Tuahiwi School Board of Trustees (Member)</li> </ul>	<ul style="list-style-type: none"> <li>• Taite Family Trust (Trustee)</li> <li>• Inspire in Education (Director)</li> </ul>
<b>Murray Bain</b>	<ul style="list-style-type: none"> <li>• TSB Bank (Deputy Chair)</li> <li>• Northland Polytechnic Ltd (Deputy Chair)</li> <li>• Central Region's Technical Advisory Services Ltd (Chair)</li> <li>• Kerikeri Retirement Village Trust (Chair)</li> <li>• Southern Institute of Technology Ltd (Director)</li> </ul>	<ul style="list-style-type: none"> <li>• Optimum Services Ltd (Director/Owner)</li> <li>• Oryx Technology Ltd (Director/Owner)</li> <li>• ESA Ltd (Director)</li> <li>• M I Bain &amp; Associates Limited (Director/Shareholder)</li> </ul>
<b>Jane Cartwright</b>	<ul style="list-style-type: none"> <li>• Brackenridge Services Limited (Chair)</li> <li>• Nurse Maude Association (Chair, Clinical Quality &amp; Risk Committee)</li> <li>• Nurse Maude Association (Deputy Chair and Finance &amp; Audit Committee Member)</li> <li>• Canterbury Clinical Network (Independent Advisor)</li> </ul>	<ul style="list-style-type: none"> <li>• Cartwright-Newton Family Trust (Trustee)</li> <li>• JC Ltd (Director)</li> <li>• M J Ltd (Director and Shareholder)</li> <li>• Ara Foundation (Trustee)</li> </ul>
<b>Maryann Geddes</b>	<ul style="list-style-type: none"> <li>• Te Pūkenga (Council member)</li> <li>• Southern Institute of Technology (Director)</li> <li>• Otago Polytechnic (Director)</li> </ul>	<ul style="list-style-type: none"> <li>• Work Based Learning (WBL) Ltd (Director)</li> </ul>
<b>Nettles Lamont</b>	<ul style="list-style-type: none"> <li>• Quality New Zealand Limited (Chair, Director and shareholder)</li> <li>• Conquest Training Limited (Director and shareholder)</li> <li>• Alliance Services Limited (Chair, Director)</li> <li>• Arinui Limited Chair (Director)</li> </ul>	<ul style="list-style-type: none"> <li>• JFC Limited (Director)</li> <li>• Kidson Trust Advisory (Board member)</li> <li>• Dublin Street Charitable Trust (CEO)</li> <li>• Kidson Trust Holdings Ltd (Director)</li> <li>• Ōtautahi Education Development Trust (Trustee)</li> </ul>
<b>Andrea Leslie</b>	<ul style="list-style-type: none"> <li>• Primary ITO (Employee)</li> <li>• Authentic Education Ltd (Non-Trading) (Director)</li> </ul>	<ul style="list-style-type: none"> <li>• Greenhill Farm Trust (Trustee))</li> </ul>
<b>Bryn Thompson</b>	<ul style="list-style-type: none"> <li>• Metalcraft Engineering Company Limited (Principal/Director)</li> <li>• Avid Group Limited (Share Holder/Director)</li> <li>• Cassem Holdings Limited (Principal/Director)</li> <li>• Work Based Learning (WBL) Ltd (Deputy Chair and Director)</li> <li>• Workforce Development Council (WDC) Manufacturing, Engineering and Logistics – Hana-aro-Rau [Member of industry stakeholder group]</li> </ul>	<ul style="list-style-type: none"> <li>• B&amp;S Thompson Family Trust (Trustee)</li> <li>• NZMEA (President/Director)</li> <li>• Mancan (Chairperson/Director)</li> <li>• Canterbury Manufacture's Trust (Chairperson/Trustee)</li> <li>• Ōtautahi Education Development Trust (Trustee)</li> </ul>

## Ara Board Officers

<p><b>Darren Mitchell</b> Acting Chief Executive</p>	<ul style="list-style-type: none"> <li>• Ara Foundation (Trustee)</li> <li>• Canterbury Regional Skills Leadership Group (Member)</li> <li>• Ōtautahi Education Development Trust (Trustee)</li> <li>• WorldSkills NZ (Director)</li> </ul>
<p><b>Te Marino Lenihan</b> Executive Director Te Tiriti Partnerships</p>	<ul style="list-style-type: none"> <li>• Canterbury Communications Trust (Trustee)</li> <li>• Ka Honua Momona (Traditional Fish Pond Non-Profit Organisation on Moloka'i, Hawai'i) (Board Member)</li> <li>• Kaiapoi Pā Trust (Trustee)</li> <li>• Ngā Aho (National Network of Māori Design Professionals) (Co-Chair)</li> <li>• Ngāi Tahu (Whakapapa)</li> <li>• Te Tira Manukura (Chair)</li> </ul>
<p><b>Christina Yeates</b> Executive Officer</p>	<p>Nil</p>



**Ara Institute of Canterbury Limited**  
(the Company)

**Minutes of a meeting of the Board of Directors**  
(Board)

**27 September 2022 at 10.40am**

**Minutes**

These are the minutes of a meeting of the board of the Company held on 27 September 2022 in Room G202, Boardroom, City Campus.

**1 Karakia**

**2 Welcome**

**Directors present:** Thérèse Arseneau (Chair), Murray Bain, Maryann Geddes, Nettles Lamont, Andrea Leslie, Melanie Taite-Pitama (Deputy Chair) and Bryn Thompson.

**Thérèse Arseneau** acted as chairperson of the meeting.

**Other attendees present:** Darren Mitchell (Ara Institute of Canterbury Ltd (Ara) Acting Chief Executive), Glynnis Brook (Executive Director, AIR), Colin King (Executive Director, Operations), Te Marino Lenihan (Executive Director, Te Tiriti Partnerships), Karen Te Puke (Executive Director, Ākonga Success) and Christina Yeates (Ara Executive Officer).

**Apologies** Jane Cartwright (Ara Board Director) and Kris Cooper (Executive Director, People and Culture).

**Quorum** The Chairperson noted that a quorum of Directors was present at the meeting and declared the meeting open.

**3 Conflicts of interest**

- a) The Ara Board Directors' conflict of interest disclosures as of 9 September 2022 were received and noted.
- b) There were no disclosures identified relevant to any Agenda items for the meeting.
- c) The Chair requested that any further updates are to be forwarded to the Ara Board Secretary.

**4 Items not on the Agenda** Nil.

**5 Confirmation of Meeting Minutes**

**5.1 Minutes of Committee Meeting – 23 August 2022**

It was **resolved** that the minutes of the ordinary meeting of the Ara Board held on 23 August 2022 (not being a meeting or part of a meeting from which the public was excluded) be confirmed as a correct record of proceedings of that meeting and be signed by the Chair accordingly.

M Taite-Pitama / N Lamont

Carried

## 5.2 Matters Arising Nil.

## 5.3 Action List

- a) **[AP11] Director, Pacific Achievement Lunch Invitation** – Director, Pacific Achievement joined the Ara Board for lunch today. **Action completed.**

## 6 Items for Discussion

### 6.1 Chief Executive (CE) Report

The report was taken as read and the following is a summary of the discussion areas:

- a) **Spring Graduation** It was noted that this was a successful celebration with a tinge of sadness as it was the last graduation as Ara; thanks were expressed to all those involved and to the Board members who were able to attend.
- b) **South Island Chief Executive's Meeting – 23 September 2022** The CE advised the meeting went well and moved beyond the individual institutions point of view to a more collaborative and shared view. An overview of the discussion topics was provided as follows:
- i. **Regional mix of provision** – examining the tail of programmes (those which are small in number where the assumption is that they may not be viable) – discussed how we could take a “whole of South Island” lead provider model to enable clustering to give greater scale.
  - ii. **Programmes of strength** where we might take a national lead.
  - iii. **Sharing of resources** Working collaboratively to share our capabilities.
  - iv. **Capability** Utilising pre-existing capability to enhance regional access.
  - v. **International** Noting Otago and SIT have lost some capability and Ara has retained leadership capability in the international area, how might Ara be able to support the other providers until greater clarity for the international strategy from Te Pūkenga emerges.
  - vi. The challenging financial position was discussed for 2023, noting the Unified Funding System (UFS) compounds this even further. There was some discussion on inviting WBL into conversations going forwards.

### 6.2 Chair Report

- a) The Chair thanked Melanie Taite-Pitama for deputising as Acting Chair during her recent period of leave and for fulfilling her duties at the September Graduation.
- b) It was noted that Te Pūkenga representatives will be joining the final Ara Board meeting on 25 October 2022.
- c) The Board were very pleased to read the Big5 reports in the public excluded section of the meeting noting the extraordinary strategic focus from colleagues during ongoing challenging times. It is important to acknowledge the outcomes/impacts so far and that these should be properly recognised.

## 7 Information Items

### 7.1 Subcommittee Reports

- a) **Audit and Risk Committee** The meeting minutes of the Audit and Risk Committee (ARC) on 5 September 2022 were received and taken as read. The ARC

Chair advised that the majority of business was discussed in public excluded session. As this was the final ARC meeting prior to the Board dissolution, the public meeting minutes were approved by the relevant members of the Committee.

*It was resolved that the Minutes of the Ara Board Audit and Risk Committee meeting held on 5 September 2022 be approved as a correct record of proceedings at that meeting and be signed by the Chair accordingly.*

*N Lamont/ M Bain*

*Carried*

- b) **Campus Redevelopment Committee** The next meeting is scheduled for 20 October 2022.
- c) **Academic Committee** It was noted that a meeting was held on 15 September 2022 and a report will be provided for the October Board meeting.

## **7.2 Ara Board Work Programme**

Taken as read. Preparatory work for the final Board meeting to be discussed offline with the Chief Executive and Board Secretary.

## **7.3 Media Report**

The report was received and taken as read.

## **8 General Business**

**8.1** It was noted that from 8.15am to 8.45am prior to the Board meeting, Murray Bain and Melanie Taite-Pitama had conducted a Board health and safety walkabout with the Director, Safety, Health and Wellbeing. They visited P Block, specifically the New Zealand Broadcasting School facilities.

**8.2** It was further noted that Nettles Lamont, Melanie Taite-Pitama and Thérèse Arseneau had visited Ōtautahi House with the Director, Ākonga Success and Manager, Student Services between 10am and 10.30am for a tour of the student facilities on behalf of the full Ara Board.

## **Closure**

There being no further business the Chairperson declared the public meeting closed at 11.35am.

Dated:

Signed as a correct record

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**Chairperson** *[note: signed via electronic signature]*

## Ara Board Minutes - Action List as of 27 September 2022

Number	Date When Action Arose	Agenda Item	Topic	Action	Board Responsibility	Status	Due Meeting date

DRAFT





**Te Pūkenga - New Zealand Institute of Skills and Technology  
(Te Pūkenga)**

**COUNCIL RESOLUTION**

**PURSUANT TO CLAUSE 22, SCHEDULE 1, EDUCATION AND TRAINING ACT 2020  
(ETA)**

**REGARDING THE  
DISSOLUTION OF**

**Ara Institute of Canterbury Limited**

**BACKGROUND**

- A. Ara Institute of Canterbury Limited (the **Company**) is a wholly owned subsidiary of Te Pūkenga. The Company (together with the other entities specified in the second column of the table in clause 20(3), Schedule 1, Part 1 of the ETA) is (or was in the context of those entities listed that have since been dissolved) a ‘corresponding Te Pūkenga – New Zealand Institute of Skills and Technology subsidiary’ as defined in clause 19, Schedule 1, ETA (**Corresponding Te Pūkenga Subsidiary**).
- B. Under the applicable legislation, each Corresponding Te Pūkenga Subsidiary continues in existence until the close of 31 December 2022 subject to:
- i. an Order in Council to extend the period<sup>1</sup>; or
  - ii. earlier by resolution of Te Pūkenga Council<sup>2</sup>.
- C. Schedule 14 of the ETA sets out the provisions that apply on dissolution of a Te Pūkenga Subsidiary.
- D. With effect from close of business 31 May 2022, Council dissolved Waikato Institute of Technology Limited and Toi Ohomai Institute of Technology Limited. On 8 August 2022, a proposal was submitted to Council to dissolve the remaining Corresponding Te Pūkenga Subsidiaries, including the Company, in accordance with a timetable set out in that proposal (**Proposal re Dissolution Timing**). The proposed date to dissolve the Company is the close of business 31 October 2022.

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1 Refer Clause 21(2), Schedule 1, ETA

2 Refer Clause 22, Schedule 2, ETA



- E. Council has noted the Proposal re Dissolution Timing and wishes to resolve that:
- i. Council dissolve the Company with effect from close of business 31 October 2022 and, in accordance with Schedule 14, ETA, all rights, assets and liabilities of the Company will be transferred to Te Pūkenga.
  - ii. The Company has trust interests as listed in Appendix A. On dissolution of the Company, the relevant interests in these entities will transfer to Te Pūkenga.
  - iii. The Grandparenting Policy approved by Council in the context of the Initial Early Movers and an Operational Directive in materially the same terms as that issued to the Initial Early Movers, together with such other governance documents as approved by Council, will govern the operations of the Company post dissolution. Following dissolution these documents will apply until such time as the Delegations' Policy that supports the Operating Model is established, it being noted that the Operational Directive will be subject to ongoing review and amendments by management to ensure it remains fit for purpose.
  - iv. These Council Resolutions may be signed:
    - a) through the application of an individual signatory's electronic signature, where the individual has expressly authorised such use of his or her electronic signature; and
    - b) in any number of counterparts, including by PDF copy, each of which is and will be deemed to be an original and, when taken together, constitutes the same document.
- F. The Council has considered the above matters and determined that the consummation of the matters and transactions described above are appropriate, advisable and are otherwise consistent with the functions of Te Pūkenga.

**RESOLVED** (as a resolution in writing that):

1. The Company be dissolved with effect from close of business 31 October 2022 and all rights, assets and liabilities of the Company transfer to Te Pūkenga;
2. These Council Resolutions may be signed:
  - through the application of an individual signatory's electronic signature, where the individual has expressly authorised such use of his or her electronic signature; and
  - in any number of counterparts, including by PDF copy, each of which is and will be deemed to be an original and, when taken together, constitutes the same document.



**DATED** 29 August 2022

**Signed by**

**Chairperson – Murray Strong**

**Deputy Chairperson – Kim Ngārimu**

**Member – Maryann Geddes**

**Member – Kathy Grant**

**Member – Tania Hodges**

**Member – Sam Huggard**

**Member – Tagaloatele Peggy  
Fairbairn-Dunlop**

**Member – John Brockies**

**Member – Heath Sawyer**

**Member - Dr Teorongonui Josie Keelan**

**Member – Jordan Gush**

*Note: Signed electronically 29 August 2022*

## Appendix A

### Ara Institute of Canterbury Limited

<b>Entity</b>	<b>Type</b>	<b>Interest</b>	<b>Status</b>
Christchurch Polytechnic Foundation (also known as Ara Foundation)	Charitable Trust	100% Interest	Active
Otautahi Education Development Trust (OEDT)	Charitable Trust	100% interest	Active

<b>Ara Board</b> 25 October 2022	<b>Agenda Item</b>	<b>7.1</b>
	<b>Information Item</b>	
<b>PUBLIC</b>	<b>Presented by</b>	Darren Mitchell

<b>ARA BOARD REPORT SUMMARY</b>	
<b>TITLE OF REPORT</b>	<b>Chief Executive's Report</b>
<b>BACKGROUND AND PURPOSE</b>	To provide the Board with key information and data that are important in Ara's development.
<b>RECOMMENDATION(S)</b>	That the Chief Executive's Report be received.
<b>LINK TO ARA STRATEGY</b>	-
<b>KEY ISSUES IDENTIFIED</b>	-
<b>FINANCIAL IMPLICATIONS FOR ARA</b>	-
<b>RISK IMPLICATIONS FOR ARA</b>	-
<b>RATIONALE FOR EXCLUDING PUBLIC</b>	NA

# Chief Executive's Report

## Public Meeting

### 1 Southern Campuses Update

The following is a summary of the Southern Campuses' activities over the past month. No specific decision is being sought from the Board in this report.

#### 1.1 Ara/Te Pūkenga Colleagues and Whanau

Ara colleagues from across the Southern campuses would like to thank the Ara Board for their commitment to all of Ara. We appreciate the time you have each taken to speak and engage with the team when you have held Board meeting day in Timaru and the commitment from you all towards Ara's regional responsiveness goals. Good luck with all your future endeavours and feel free to visit the Southern campuses and say hello anytime.

#### 1.2 External Engagement

- a Colin King presented at a recent Business Breakfast providing updates on the transition to Te Pūkenga and the Regional Master plan (RMP). There was good attendance and good questions regarding Te Pūkenga, mainly seeking a clearer understanding of the regional voice being heard, etc. Regarding the RMP, attendees were interested to know more and see the draft map of campuses we have shared before. Due to time constraints around the breakfast presentation, it was not possible to show all details. However, Ara agreed to coordinate a small online facilitated conversation for those interested who had not attended past workshops to share the details and provide the context. Ara's PMO has followed up with key stakeholders who attended with an update on the status of RMP work.
- b The new National Party candidate, James Meager, is now in place for the Rangitata district. He has expressed an interest in understanding more about our campuses in Ashburton and Timaru. James attended the presentation from Colin King, and we have also offered to arrange for him to tour the campuses and learn more about what we currently offer and see some examples of the work we have undertaken during 2022, etc. The same offer and information are provided to all the local MPs/candidates when they express an interest in seeking a greater awareness of the work at the Southern campuses.
- c A meeting was held with David Penny, a contractor for the Timaru District Council providing support to local businesses regarding earthquake strengthening of buildings throughout the town (particularly Stafford Street). David was interested in Ara and our existing building profile, RMP and Bluestone House. We provided an overview of the RMP, our current Bluestone House plans and the new Engineering build. David is available to assist with any items relating to our plans for Bluestone House if needed by Ara as this would fall under the criteria of the work he is undertaking for the District Council.
- d The Engagement and Business Development team has had a busy month again with a variety of events/activities:

- i Junior Taster Day – 108 attendees from a mix of schools across South Canterbury.
- ii YMCA and East Otago High School completed campus tours.
- iii A number of Professional Development workshops offered this past month. Follow up work is being done around registrants who could not attend or did not show. Looking at other options for the market with a particular focus on Ashburton over the last quarter of 2022:
  - Timaru:
    - Qtopia – 14 attendees
    - Practical Leadership – six registered two attendees
  - Oamaru
    - Barista Essentials – via MSD eight registered – two attendees
  - Ashburton
    - Te Reo was offered – did not go ahead due to low demand but looking to run as feedback indicated was wrong timing
- e Ara hosted the VOICE Art exhibition again. VOICE is an art competition for 12-24 year old youth across South Canterbury with a two week display in the Student Café which was also open to the public. Artists can put their art up for sale during the exhibition and this is often the first-time a young artist has an opportunity to sell their works. Ara displayed promotional materials for all programmes but focused posters specifically on Creative Industries. Ara learners entered the competition and Ara colleagues ran art workshops for any parties looking to enter prior to the event.
- f Pasifika o Aoraki Festival – Ara hosted the all-day event which saw ECE to secondary schools performing throughout the day. There were five breakout rooms in which school students and public could receive short lessons about different Pacific nations and their cultures. The event also included a market selling Pacifica foods.



### 1.3 Timaru Learner Update

- a Feel Good fortnight (26-30 September and 17-21 October 2022) is running across all campuses for Mental Health Week and start of term four, covering activities providing connection via the five ways to wellbeing. In Timaru, for example, in week one there was basketball, Gelli Art, Rainbow workshop, Korowai creation, wellbeing packs. In week two there will be Lambs and Lamingtons, Budgets and Board Games, Bus Boredom Busters, Taonga Tākaro (traditional Māori game) and more of the Korowai making and wellbeing packs.
- b Hug a Mug, the external café provider at the Timaru campus finished operating recently. There is another party interested in providing a café service in the vacated space and Facilities Management are considering this currently.
- c Learners were excited to have the new basketball hoop installed and new basketballs. The new hoop is wall mounted and can withstand a higher weight limit, has a spring-loaded hoop, and set at regulation height. Trades learners, in particular, make use of this daily.
- d The Timaru MSD Connected team, will be onsite at Ara each Wednesday offering the learners access to their Connected services – free CV development, interview skills, etc and to assist learners to connect with jobs in the region for the summer or to long-term employment options for those graduating.



## 2 Director, Māori Achievement

The following is a summary of activity for the month of September.

### 2.1 Reflect the demographics of our Māori learners in our workforce profile by 2024

- a Analysis of recruitment outcomes has been undertaken for Q4 2021, Q1 2022, Q2 2022.
- b Increases in Māori employment have been highest where kaupapa Māori roles have been created as part of strategy; recruitment of Māori into “general” roles remains a challenge.
- c The humility of Māori candidates was noted as a potential challenge with observations made that internal candidates have spoken modestly in areas of observed high performance.

### 2.2 Exceptional learning experiences/Target parity of achievement for priority learners by 2023

#### a Māori Achievement Plans (MAPs)

- i Managing the development of a high volume of Māori Achievement Plans was beyond the capacity of the FMA team without an appropriate solution.
- ii An electronic platform for initiating the development of Māori Achievement Plans is currently being designed to reduce the administrative loading on the FMA team and enable easy tracking of engagement rates, status and tracking of progress on key indicators.
  - Lead – Director Māori Achievement
  - Principal Support – Kaiako Development Manager (People and Capability)
  - Critical review – Executive Director Tiriti Partnerships
- iii Anticipating 45 MAPs will be completed with AIR leaders over the coming month.
- iv In the interim, strategic actions with departments and product solutions have been the focus of the FMA team’s efforts. While these have been in tune with the FMA and have supported bringing the FMA to life, they have not given a systemised demonstration of engagement and ability to track outcomes. Additionally, “product solutions” such as pre-start whakawhanaungatanga and Tuakana-Teina have been supported through their pilot phase to be ready for wider uptake in anticipation of needs identified in plans.

#### b Mahuru Māori

A range of events were held, supported by The Ara Foundation, including raranga workshops, kapa haka, musical performances, conference attendance and keynote equity speakers. Our programme has unified our ākonga and kaimahi through opportunities to collaborate, to co-design and co-host. We’ve been guided by and represented our values of hono, hihiri and aroha on campus and in our community. A selection of quotes provided below:

*“This was very informative and useful PD. I really enjoyed it. Ngā mihi”*

*“Thanks again, it’s been a privilege to be involved in your important initiative”*

*“Would just like to mihi to your team at Ara for the hospitality and the manaaki that your kaimahi gave to our Kaitaka Tupuna O Rehua our Taonga yesterday for the closing of Te Reo Maori month – could you please pass this on koa.”*

*“...I forgot to mention earlier how great all the Mahuru Māori events were. All the discussion that was fostered around the experiences of our tīpuna, really confirmed for me why I’m at Ara.”*

### **2.3 Eke Panuku – Kaupapa Māori Awards**

- a Award categories re-written to respond to tutor feedback regarding a sense the categories limited their ability to articulate the changes they had observed in learners.
- b New categories aligned to FMA Education, Agency, Enterprise with an overall category of transformation.
- c Awards distributed relative to engagement levels – highest density of Māori enrolment is in level 4.
- d Award distribution means 2.4% of the Māori student body will be recipients of awards.

### **2.4 CQ Portfolio**

- a Agreement to deliver CQ as non-credentialed training, initially, to hasten delivery (options will be provided to complete assessments and be awarded credential retrospectively if desired).
- b Full suite of proposed portfolio provided to Executive Directors for review (learning outcomes and synopsis), accompanied with map of all existing development opportunities.
- c 35 Ara colleagues engaged in training in Te Reo Māori.
- d ~80 colleagues scheduled to be trained in basics of Māori language and protocol mid-November.
- e Primary focus for 2023 is in basics of Māori language and protocol and culturally informed teaching and learning practice. Delivery at this time targets colleagues from:
  - i New Zealand Broadcasting School
  - ii Bachelor of Nursing
  - iii Bachelor of Social Work
  - iv Level 4 Certificate in Health and Wellbeing

### **2.5 Embed sustainable growth in participation at level 4 and above for Māori, Pacific, and disabled learners**

- a Te Ara Pūtahi – A collaborative event between Ara, local schools and Pūhoro to support Māori school students to attain NCEA outcomes. 50 Rangatahi Māori signed up with very positive feedback about the experience (strongly recommend watching the highlights video) – [News Article](#) and [Highlights Video](#)
- b 2023 recruitment plan targeting programmes that provide opportunities at level 4 and above and direct entry into level 4 and above being compiled for review over coming month.
- c Te Whānau Tahī inhabited Te Puna Wānaka for four days to prepare for haka nationals. This culminated in a performance for the community which brought kura and their whānau into Ara.

## 3 Update from Director, Pacific Achievement

The following is a summary of activities for August – September 2022.

### 3.1 Graduation Summary

- a We were very blessed to have Renee Makea, Diploma of Interior Design speak at the morning ceremony and Afamasaga Feleti Pesefea, Master of Creative Practice, speak at the afternoon ceremony. Both of our Pacific learners spoke about how it takes a village to raise a child and if it wasn't for the wider support of Ara staff, classmates, family and friends they may have not got to the end of their study.
- b Renee is now working for one of the top interior design studios in the country and Feleti, first in his family to have a Master's degree, is working in the secondary school space and is now a tutor in the Jazz School at Ara.
- c Both Renee and Feleti have moved into areas where Pacific is not visible, so this is an acknowledgement of their commitment to study, family and community.
- d **Outcomes**
  - i Pacific community and families seeing themselves on the highest stage of education.
  - ii Setting great examples for the next Pacific generation.
  - iii Pacific culture being displayed through speech and Ula (Pacific necklace).

### 3.2 Fiji Language Week Summary

- a Sua Tauti presented to the Fiji Leaders at a health and wellbeing event around pathways, scholarships and support at Ara. Through this connection, the Pacific Achievement Office was invited to speak to their quarterly Fiji Youth Gathering where five Fiji churches come together.
- b The Pacific Achievement Office was also able to lock in the closing of the Fiji Language week being held at Ara where it brought together a strong number of Fiji together. We see growth in the Fiji community and want to build stronger relationships.
- c **Outcomes**
  - i Connection to Fiji leaders across Canterbury.
  - ii Access to what's going on in the Fiji community.
  - iii Invited to share at the Fiji Youth Gathering and Closing of the Fiji Language Week held at Ara.

### 3.3 Cultural Home Summary

- a There has been a significant increase in the financial support being sought in September from our learners and families through loss of jobs and financial hardship continuing to grow as we start semester two. Our Pacific Navigators have been able to mitigate some of these barriers through our Cultural Home support fund, Hardship fund, Childcare scholarships and MPTT learner support fund.
- b There are also ongoing challenges but with the support of our partners like Tangata Atumotu, Etu Pasifika, Tupu Aotearoa and Canterbury Fiji Trust we have been able to tackle these challenges together.

- c The Cultural Home project has onboarded another 40 families into the programme which takes it to 126 families. There have been improvements with the onboarding process to track potential families before they step foot onto the campus which will support a reduction in the number of non-starter or withdrawn applications from Pacific learners and will help increase Pacific participation in 2023.

<b>Cultural Home – Financial support (internal and external)</b>		
<b>Area</b>	<b>Number</b>	<b>Cost</b>
Cultural Home support fund, Childcare scholarships, Hardship fund, Leaner Support fund	25 referrals	\$6,437.80
Tangata Atumotu, Etu Pasifika, Canterbury Fiji Trust	15 referrals	\$2,150.00
<b>Total</b>	<b>40 referrals</b>	<b>\$8,578.80</b>

- d **Action:**
- i Navigators have built a solid foundation with families and learners.
  - ii Navigators have advanced the process so learners and families can receive support earlier.
  - iii Created a cultural home flowchart process to onboard our families better.
- e **Outcomes**
- i Families have felt safe to share what is really going on and the Pacific Navigators have been able to prevent long term barriers.
  - ii Families receiving support from internal and external teams in a timely manner (this is crucial).
  - iii Our Cultural Home onboarding flowchart will support a reduction in the non-starter/withdrawal percentage for Pacific learners.

### **3.4 Pacific Peer Mentoring Programme Summary**

- a All our mentors have fortnightly check-ins to see how their mentee is going and follow up with additional information by email/website links. This helps the Pacific Achievement Office track what is going on, and if our mentors are connecting with their mentee, as well as providing valuable information around how we can ensure early intervention to support the mentee or mentor through the info they are sharing.
- b Lunch time volleyball has been a place where the Pacific Achievement Office team has onboarded new mentors and mentees to the programme with 90% who attend the social lunch time sessions being mentors and mentees.
- c We have noticed a recent dip in our Pacific learners' mental wellbeing and motivation to study so two mentor and mentee activities were run with the support of the Department of Hospitality and Service Industries.
- d **Outcomes**
- i Fortnightly check-ins have provided better understanding on what's going on earlier.
  - ii The connection mentors are having with their mentee has improved participation in other social activities around the campus.

### **3.5 Pacific Peer Tutoring Programme Summary**

- a Our fortnightly check-ins have highlighted that during this period of the year our Peer Tutors require to focus on their own study or are out on placement, particularly the Department of Health Practice.
- b The Pacific Achievement Office has connected with certain departments to offer extra drop-in sessions to provide support and with the extra resource in the Learning Services area we are hopeful to maintain that support for our Pacific learners and those who are tutees in the programme.
- c **Outcomes**
  - i With the feedback from Peer Tutors, we have extra drop-in sessions for our Pacific learners and those who are tutees.
  - ii The extra Pacific Academic Learning Advisor has been able to work closer with those tutees that need academic support.

<b>Ara Board</b> <b>25 October 2022</b>	<b>Agenda Item</b> Ara Board [25 October 2022] Page 21 of 35 <b>8.1b</b>
	<b>Information Item</b>
<b>PUBLIC</b>	<b>Presented by</b> D Mitchell

<b>ARA BOARD REPORT SUMMARY</b>	
<b>TITLE OF REPORT</b>	<b>Ara Academic Committee</b>
<b>BACKGROUND AND PURPOSE</b>	<p><i>A summary report to the Ara Board from Academic Quality of:</i></p> <ul style="list-style-type: none"> <li><i>The Ara Academic Committee meeting was held on the 15 September 2022 and a special meeting held on 22 September 2022.</i></li> </ul> <p><i>The Academic Committee role is to:</i></p> <ul style="list-style-type: none"> <li><i>Advise the Board, and recommend where appropriate, on the academic strategic direction and practices of the institution.</i></li> <li><i>Develop, monitor, review and maintain policies on academic matters including research conducted by staff.</i></li> <li><i>Consider proposals for new programmes.</i></li> <li><i>Approve programmes.</i></li> <li><i>Manage sub-committees as required, including:</i> <ul style="list-style-type: none"> <li><i>Defining delegations, roles, Terms of Reference (ToR) and membership.</i></li> <li><i>Receiving and acting on reports.</i></li> <li><i>Reviewing performance and effectiveness.</i></li> </ul> </li> <li><i>Consider and report on any other academic matters which are referred to it by the Board or CE, or which the Committee believes are of significant importance.</i></li> </ul>
<b>RECOMMENDATION(S)</b>	1. That the Academic Committee report be received.
<b>LINK TO ARA STRATEGY</b>	<ul style="list-style-type: none"> <li>Regional Responsiveness</li> <li>Equitable Outcomes for Māori and Lifting Success for All Learners</li> <li>Removing Barriers for Learning by Putting Learners at the Centre</li> </ul>
<b>KEY ISSUES IDENTIFIED</b>	Nil.
<b>FINANCIAL IMPLICATIONS FOR ARA</b>	Nil.
<b>RISK IMPLICATIONS FOR ARA</b>	Nil.
<b>RATIONALE FOR EXCLUDING PUBLIC</b>	N/A

# Academic Committee Report

## 1 Te Pūkenga Unification Consultation

The Portfolio Assurance and Academic Risk Committee recently reviewed 12 Programme Consultation documents for Te Pūkenga unified programmes. During this review the Committee noted serious academic risk across all the documentation. A number of items were identified i.e. timeframes and the development of teaching and learning materials/resources. The Committee raised this as a risk area given they had evaluated the programmes against the Ara quality assurance processes which have been identified by external agencies as good practice.

## 2 Academic Policy

The Probation policy was submitted for approval based on minor changes that had been completed relating to the New Zealand Broadcasting Investigative report. Academic Committee identified a number of areas for further review. The policy will now go into a review process and be tabled at an upcoming meeting.

## 3 External Degree Monitoring

Degree Monitoring reports were received for the following programmes:

- Postgraduate Health Suite of Programmes
- Postgraduate Certificate in Professional Supervision
- Bachelor of Applied Science
- Bachelor of Architectural Studies
- Bachelor of Construction
- Bachelor of International Tourism and Hospitality Management
- Graduate Diploma in Laboratory Technology

The reports had very positive feedback and recommendations linked to improved outcomes for learners. A number of the improvement plans outlined next steps, however, were limited in the outcomes achieved from those steps. Departments concerned were asked for further commentary.

## 4 Programme Approval

The Bachelor of Broadcasting and Communications was approved for submission to NZQA. The updated document included changes made as a result of recommendations in the NZBS investigative report. The main change was the change of length the programme is delivered within. It has gone from 360 credits being delivered over 2.5 years to being delivered over the full 3 years which aligns to other Ara degree delivery.

## 5 Research and Knowledge Transfer Committee

The Director Academic and Research provided the Committee with an updated report on research activity. It was acknowledged that overall, the level of research activity at Ara has improved over the last three years from 46.2% to 54.9% indicating that there has been a lift in research engagement. The Committee is now focussing in on the remaining areas of the degree portfolio that do not appear to have reached the levels of compliance that are required.

<b>Ara Board 25 October 2022</b>	<b>Agenda Item</b>	<b>8.2</b>
		<b>Information Item</b>
<b>PUBLIC</b>	<b>Presented by</b>	D Mitchell

<b>ARA BOARD REPORT SUMMARY</b>	
<b>TITLE OF REPORT</b>	<b>Affixing of the Common Seal (25 May 2022 to 25 October 2022)</b>
<b>BACKGROUND AND PURPOSE</b>	<ul style="list-style-type: none"> <li>Public record of the quarterly report provided to the Ara Board recording the number and type of document to which the common seal has been added. This includes the list of degree and diploma documents signed and sealed by the Ara Board Chair and Chief Executive and awarded for the 2022 Spring Graduation [16 September 2022] and includes the number of early qualifications awarded (if any) outside of the graduation.</li> </ul>
<b>RECOMMENDATION(S)</b>	That the Ara Board receive and note the contents of the report provided.
<b>LINK TO ARA STRATEGY</b>	N/A
<b>KEY ISSUES IDENTIFIED</b>	N/A
<b>FINANCIAL IMPLICATIONS FOR ARA</b>	N/A
<b>RISK IMPLICATIONS FOR ARA</b>	N/A



## Common Seal

The Ara policy on affixing the common seal calls for a quarterly report to the Ara Board recording the number and type of document to which the common seal has been added.

This report covers the period from 25 May 2022 to 25 October 2022 and includes the list of the degree and diploma documents signed and sealed by the Ara Board Chair and Acting Chief Executive for the Spring 2022 Graduation held on 16 September 2022.

### Graduation documents carrying the Ara Institute of Canterbury Ltd Common Seal issued for Graduation 16 September 2022.

Qualification Title	Quantity Awarded
Master of Creative Practice	1
Master of Health Practice	1
Master of Sustainable Practice	1
Postgraduate Diploma in Health Practice	17
Postgraduate Diploma in Sustainable Practice	1
Bachelor of Applied Management	25
Bachelor of Applied Science	7
Bachelor of Architectural Studies	4
Bachelor of Broadcasting Communications	13
Bachelor of Construction	13
Bachelor of Engineering Technology	4
Bachelor of International Tourism and Hospitality Management	9
Bachelor of Information and Communication Technologies	13
Bachelor of Nursing	108
Bachelor of Performing Arts	1
Graduate Diploma in Accounting	2
Graduate Diploma in Applied Management	1
Graduate Diploma in Construction Management	1
Graduate Diploma in Human Resource Management	2
Graduate Diploma in Information and Communication Technologies	3
Graduate Diploma in Laboratory Technology	6
Graduate Diploma in Marketing and Sales	3
Graduate Diploma in Operations and Production Management	1
Graduate Diploma in Project Management	5
Graduate Diploma in Quantity Surveying	1
Graduate Diploma in Tertiary Teaching and Learning	1
New Zealand Diploma in Agribusiness Management (Level 5)	7
New Zealand Diploma in Applied Science (Level 5)	8
New Zealand Diploma in Applied Science (Level 6)	1
New Zealand Diploma in Architectural Technology (Level 6)	4
New Zealand Diploma in Beauty Therapy (Level 5)	2
New Zealand Diploma in Business (Level 5)	40

New Zealand Diploma in Construction (Level 6)	11
New Zealand Diploma in Cookery (Level 5)	2
New Zealand Diploma in Cybersecurity (Level 6)	4
New Zealand Diploma in Digital Media and Design (Level 5)	1
New Zealand Diploma in Engineering (Level 6)	14
New Zealand Diploma in Enrolled Nursing (Level 5)	40
New Zealand Diploma in Hospitality Management (Level 6)	1
New Zealand Diploma in Information Technology Technical Support (Level 5)	11
New Zealand Diploma in Systems Administration (Level 6)	5
New Zealand Diploma in Web Development and Design (Level 5)	4
<b>Total</b>	<b>399</b>

As per Ara policy, the Ara Board should also note that there were nil early qualifications conferred outside of the normal Graduation Ceremony for the specified reporting dates of 25 May to 25 October 2022.

Darren Mitchell  
**Acting Chief Executive**

# Ara Institute of Canterbury Ltd

## Board of Directors

### 2022 Work Programme

**as at 12 October 2022**

Month	Topics	Notified Non-availability	
February	4	Ara Board Strategy Day <b>STRATEGIC SESSION [1]</b>	
	16	Audit and Risk Committee [Placeholder]	
	16	Ara Whakatau Semester One – Woolston [11am]	
	22	<b>Board Meeting (Virtual)</b>	
	23	Ara Whakatau Semester One – Timaru [11am]	
	25	Remuneration Committee	
	28	Campus Redevelopment Committee	
	28	Ara Whakatau Semester One – City [11am] <i>cancelled</i>	
March	2	Ara Whakatau Semester One – Manawa [11am] <i>cancelled</i>	21 March Otago Anniversary Day
	14	Placeholder: Timaru Graduation <i>cancelled</i>	
	7	Audit and Risk Committee	
	17	Audit and Risk Committee [electronic distribution of papers only]	
	29	<b>Board Meeting (Virtual)</b> <ul style="list-style-type: none"> <li>• Annual Report</li> <li>• Quarterly Executive Director Reports</li> <li>• Transition Programme Update</li> </ul>	
April	1	<b>Autumn Graduation (Christchurch)</b> (10am & 2pm) <i>cancelled</i>	
	4	Campus Redevelopment Committee	
May	12	Remuneration Committee	
	24	<b>Board Meeting (Timaru) STRATEGIC SESSION [2]</b> <i>PRIORITY FOCUS AREA – RELENTLESS FOCUS ON EQUITY – RESPONDING TO THE NEEDS OF OUR PRIORITY LEARNERS</i> <ul style="list-style-type: none"> <li>• Report on Affixing of Common Seal</li> <li>• Transition Programme Update</li> </ul>	
	30	Campus Redevelopment Committee	
June	28	<b>Board Meeting (Christchurch)</b> <ul style="list-style-type: none"> <li>• Ōtautahi House Board Visit</li> <li>• Quarterly Executive Director Reports</li> </ul>	
	30	Audit and Risk Committee	
July	25	Ara Whakatau Semester Two – City [11am]	Melanie Taite-Pitama 26 July 22
	26	<b>Board Meeting (Christchurch)</b> <ul style="list-style-type: none"> <li>• Fee Setting</li> </ul>	
	27	• Ara Whakatau Semester Two – Timaru [11am]	

August	1	Campus Redevelopment Committee	
	10	Ara Whakatau Semester Two – Woolston [11am]	
	17	Ara Whakatau Semester Two – Manawa[11am]	
	23	<b>Board Meeting (Christchurch)</b> <ul style="list-style-type: none"> <li>Transition Programme Update</li> </ul>	
	25	Remuneration Committee	
September	5	Audit and Risk Committee	
	16	Spring Graduation (Christchurch)	
	27	<b>Board Meeting (Christchurch) STRATEGIC SESSION [3]</b> <i>PRIORITY FOCUS AREA – REGIONAL RESPONSIVENESS – ENHANCING AND ENABLING ACCESS ACROSS THE REGION</i> <b>[Note: 26 Sept S Canterbury Anniversary Day]</b> <ul style="list-style-type: none"> <li>2023 Budget Sign Off</li> <li>Quarterly Executive Director Reports</li> <li>Ōtautahi House Board Visit</li> <li>Director, Pacific Achievement [lunch invitation]</li> </ul>	
October	20	Campus Redevelopment Committee	
	25	<b>Board Meeting (Christchurch)</b> <p style="text-align: right;"><b>[note: 24 October Labour Day]</b></p> <ul style="list-style-type: none"> <li>Annual Report 2022 – content/format [Te Pūkenga]</li> <li>Report on Affixing of Common Seal</li> <li><b>NOTE: Final Board Meeting of the Directors of Ara Institute of Canterbury Ltd – Summary and Wrap Up</b> <ul style="list-style-type: none"> <li>➤ Handover to Te Pūkenga</li> </ul> </li> </ul>	
November	7	Audit and Risk Committee	
	24	Remuneration Committee	
	29	<b>Board Meeting (Christchurch) STRATEGIC SESSION [4]</b> <i>End of Year Round-Up</i> <ul style="list-style-type: none"> <li>Transition Programme Update</li> </ul>	
December	5	Campus Redevelopment Committee (if required)	
	13	<b>Board Meeting (Christchurch) (if required)</b>	

**Note: Academic Committee Meetings**

24 February, 14 April, 19 May, 23 June, 4 August, 15 September, 27 October, 1 December.

**Ara Board meeting timings**

9.00am – 9.30 am Board only time

9.30 am – 1.30 pm Board meeting

**Ara Board and Committee meeting venues**

Christchurch – Room G202, Boardroom, Te Kei, Christchurch City Campus

Timaru – Room TA210, Boardroom, Timaru Campus

Waitangi Day – Observed Mon 7th February

Otago Anniversary – Mon 21<sup>st</sup> March (Oamaru campus closed)

Good Friday – Fri 15th April

Easter Monday – Mon 18th April

Easter Tuesday – Tues 19th April

ANZAC Day observance – Observed Mon 25th April

Queen's Birthday – Mon 6th June

South Canterbury Anniversary Day (Timaru campus closed) – Mon 26th September

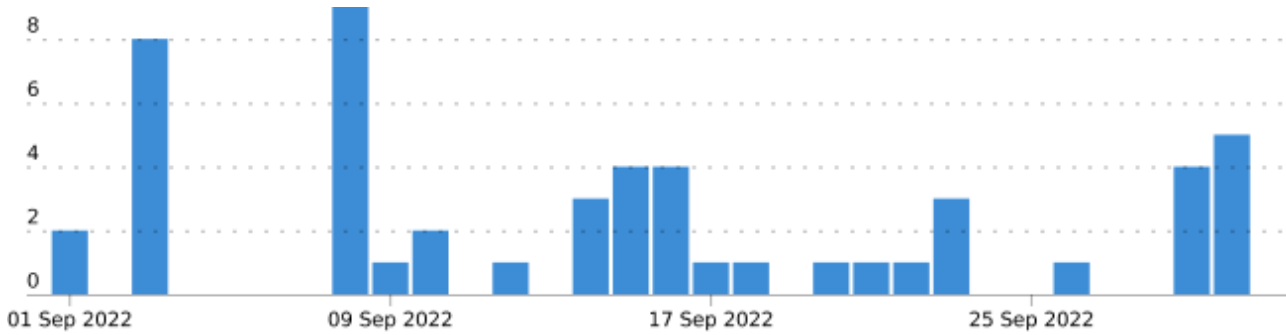
Labour Day – Mon 24th October

Canterbury Anniversary/Show Day (Christchurch campuses closed) – Fri 11th November

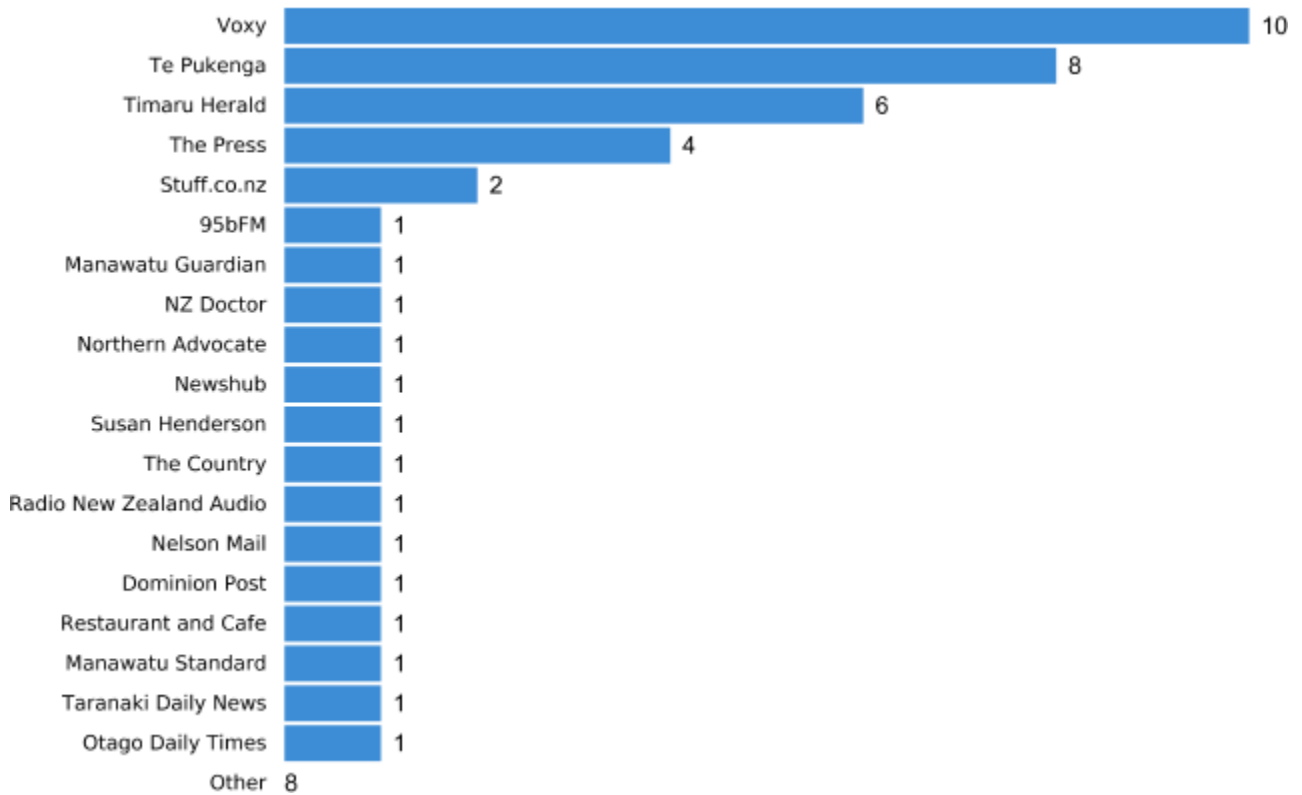


## Ara Institute of Canterbury Media Report – September 2022

### Volume



### Sources



## 1. EXTERNAL SOURCES

### Authority, abuse allegations and getting out: What we learned about Gloriavale over the past few weeks

**From** Stuff.co.nz, Joanne Naish  
**Published** 15:19 30/09/2022  
**Also from** [Dominion Post print edition](#), [The Press print edition](#)  
**Keywords** Ara, Canterbury

### Urban Development of Christchurch: September 30th, 2022

**From** 95bFM  
**Published** 15:02 30/09/2022  
**Keywords** Ara Institute

### One week to go in local elections - Selwyn District Council

**From** Voxy  
**Published** 12:44 30/09/2022  
**Keywords**

### New qualification pathway for laboratory staff celebrated at Ara-Te Pukenga graduation

**From** Voxy  
**Published** 10:49 29/09/2022  
**Also from** [NZ Doctor](#), [Tertiary Insider](#)  
**Keywords** Canterbury, Ara Institute

### What's on in South Canterbury: September 30-October 2, 2022

**From** Timaru Herald, Rachael Comer  
**Published** 10:19 29/09/2022  
**Also from** [Timaru Herald print edition](#)  
**Keywords** Canterbury, Ara Institute

### A natural combo - te reo and jazz

**From** Radio New Zealand Audio  
**Published** 11:11 26/09/2022  
**Keywords** Canterbury, Ara Institute

## Short years from studying to covering the biggest news story on the planet

**From** Voxy  
**Published** 11:43 23/09/2022  
**Keywords** New Zealand Broadcasting School

## What's on this weekend in SC

**From** Timaru Herald  
**Published** 05:00 23/09/2022  
**Keywords** Canterbury, Ara Institute

## What's on in South Canterbury: September 23-26, 2022

**From** Timaru Herald, Rachael Comer  
**Published** 06:02 22/09/2022  
**Keywords** Canterbury, Ara Institute

## Exhibition to showcase artistic talents of South Canterbury youth

**From** Timaru Herald, Lauren Pattemore  
**Published** 17:02 20/09/2022  
**Also from** [Timaru Herald print edition](#)  
**Keywords** Canterbury, Ara, Ara campus

## How bicultural Kiwi families keep traditions alive

**From** New Zealand Herald, Paul Little  
**Published** 05:14 18/09/2022  
**Keywords** Canterbury, Ara Institute

## Māori Language Week: Ara Institute of Canterbury hits back after backlash over te reo Māori engineering course

**From** Newshub, Mark Quinlivan  
**Published** 06:27 17/09/2022  
**Also from** Motor Trades magazine, Shared by Tertiary Insights  
**Keywords** Ara, Te Marino Lenihan, Canterbury, Institute, Ara's, Ara Institute

## First cohort graduates from Ara's unique osteopathy programme - Te Pukenga

**From** Voxy  
**Published** 16:58 16/09/2022  
**Keywords** Canterbury, Ara Institute

## Graduates applauded for resilience at Ara's final graduation ceremony

**From** Voxy  
**Published** 16:18 16/09/2022  
**Keywords** Canterbury, Ara Institute

## Transition to Te Pukenga takes legal step forward for Ara staff - Te Pukenga

**From** Voxy  
**Published** 11:43 15/09/2022  
**Also from** Shared by Tertiary Insights  
**Keywords** Canterbury, Ara Institute

## Northland butchers take out another top comp

**From** The Country, Northland Age  
**Published** 06:24 15/09/2022  
**Keywords** Canterbury, Ara Institute

## Legend of Māui at heart of cabaret extravaganza

**From** Manawatu Guardian  
**Published** 05:00 15/09/2022  
**Keywords** Singing, NASDA, Dramatic Arts, National Academy

**On Page:** A010

## Advisory: The Māori Sidesteps bring the mischief and music to Ōtautahi audiences this spring

**From** The Court Theatre  
**Published** 19:30 14/09/2022  
**Keywords** Canterbury, Ara Institute

## Health students spread the word in rural schools

**From** Rural News, Leo Argent  
**Published** 08:57 14/09/2022  
**Keywords** Canterbury, Ara Institute

## Cafe chat: Local chef takes out top prize at trans-Tasman competition

**From** The Press  
**Published** 05:32 14/09/2022  
**Keywords** Canterbury, Ara Institute



## Advisory: Te Whatu Ora Waitaha Canterbury Panui

**From** Susan Henderson, Te Whatu Ora Waitaha Canterbury  
**Published** 17:47 12/09/2022  
**Keywords** Ara

## Are Christchurch cycleways over-engineered?

**From** Stuff.co.nz, Will Harvie  
**Published** 05:14 10/09/2022  
**Also from** [The Press print edition](#)  
**Keywords** CPIT

## Full Show: 8/9/2022

**From** Today FM  
**Published** 01:50 09/09/2022  
**Keywords** CPIT

## A week for Tongan students to "awaken" their culture - Te Pukenga

**From** Voxy  
**Published** 16:33 08/09/2022  
**Keywords** Canterbury, Ara Institute

## Ara-Te Pukenga Student takes out top Australasian award for young chefs

**From** Voxy  
**Published** 16:33 08/09/2022  
**Keywords** Canterbury, Ara Institute

## A week for Tongan students to "awaken" their culture - Te Pukenga

**From** Te Pukenga  
**Published** 15:47 08/09/2022  
**Keywords** Canterbury, Ara Institute

## Young Kiwi chef wins top title in Trans-Tasman culinary battle

**From** Voxy  
**Published** 13:53 08/09/2022  
**Also from** [Restaurant and Cafe, Tertiary Insights, Stuff café Chat, Hospitality Business](#)  
**Keywords** Canterbury, Ara Institute

## Young Kiwi chef wins top title in Trans-Tasman culinary battle

**From** Christine Meads, Whole Nine Yards  
**Published** 13:26 08/09/2022  
**Keywords** Canterbury, Ara Institute

## Ara graduate's start-up helps the desk-bound

**From** Otago Daily Times  
**Published** 13:05 08/09/2022  
**Keywords** Ara, Canterbury, Ministry, Awesome, Ara Institute

## Life story: Restaurateur with a love of Spain, good food and good company

**From** The Press, Keiller MacDuff  
**Published** 05:24 03/09/2022

### Also from

Dominion Post print edition, Manawatu Standard print edition, The Press print edition, Taranaki Daily News print edition, Southland Times print edition, Waikato Times print edition, Nelson Mail print edition

**Keywords** Christchurch Polytechnic

## Students Colour Client with New Tech Solution

**From** Voxy  
**Published** 11:09 01/09/2022  
**Keywords** Canterbury, Ara Institute

## 2. INTERNAL SOURCES

### Diversity Workshop: A new partnership for Ara Institute of Canterbury – Te Pūkenga and Qtopia

**Published** 08/09/2022

Shared By Tertiary Insights.

### Ara-Te Pūkenga student takes out Australasian award for young chefs

**Published** 09/09/2022

Shared by Tertiary Insights

### A week for Tongan students to “awaken” their culture

**Published** 09/09/2022

## **Transition to Te Pūkenga takes legal step forward for Ara staff**

**Published** 15/09/2022

## **First cohort graduates from Ara's unique osteopathy programme**

**Published** 16/09/2022

Shared by Tertiary Insider

## **Graduates applauded for resilience at Ara's final graduation ceremony**

**Published** 16/09/2022

## **Court Theatre production a triple treat for Ara students**

**Published** 22/09/2022

## **Short years from study to covering the biggest news story on the planet**

**Published** 23/09/2022

## **New qualification pathway for laboratory staff celebrated at Ara-Te Pūkenga graduation**

**Published** 29/09/2022

Shared by Tertiary Insider

## **Ground-breaking study in Pasifika performance breaks new ground for family**

**Published** 29/09/2022

## **International students return to Ara-Te Pūkenga for English, fun and 'fush & chups'**

**Published** 29/09/2022

Shared by Tertiary Insider